CPAC Workplan: 2004

Priority: Address I	Priority: Address Impacts of State Tax Policy on Community Preservation								
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing				
Examine effects of tax policy on sprawl	Research/analysis Monitor legislation	Presentation to CPAC on impact of tax policy on service centers / land use by SPO based on Service Center research Peter Mills present background on Vermont equalization program to CPAC Endorse current use taxation proposal	Very important	Governor's Office SPO MMA DOE Key legislators	2004				
Resurrect idea of "sprawl tax" or Smart Growth Tax Credit	Research/analysis Legislation	 Determine what this would look like Develop legislative proposals Support proposals 	Important	LegislatorsSPO	2004 – 2005				

Priority: Coordinate State Fiscal Planning / Create a 5-year statewide Capital Improvement Program								
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Develop sprawl impact analysis evaluation tool to be used as screen for state policy decisions – a "sprawl note" akin to a	Research/analysis	 Update Maine's 'Costs of Sprawl' Research how to develop impact tool 	Very Important	SPO Legislature	2004			
"fiscal note"	Legislation	Develop proposal						

Priority: Integrate Regulatory Policies								
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Identify impacts of regulatory policies Serve as lens/ clearinghouse for identified conflicts	Legislation Administrative Change Research/analysis Education/outreach Investment	 Invite key agencies and stakeholders to testify regarding the impacts of regulatory policies Outreach to agencies & departments to identify and problem solve Monitor regulatory policies Use sprawl impact analysis tool to assess impacts when issues/proposals come to the legislature Make recommendations in CPAC annual report 	Very Important	DOT DOEd BGS DECD DEP DMR DAFRR MFS Others TBD	DEP, 2004 Aquaculture, 2004 Others, ongoing/TBD			

Priority: Address Local / Regional Efficiencies through Effective Regionalism							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing		
Create a regional strategy that reduces redundancy, increases efficiency, increases quality (not regionalism for the sake of regionalism); tie into community preservation; recognize that communities extend beyond municipal borders Address politics of County situation Look at existing regional systems & explore failures	Legislation Administrative Change Research/analysis Education/outreach Current investment	Use/update report from intergovernmental task force and service district concept; hold a 'day on regionalism' Partner with regionalism task force Mesh initiatives (e.g. service center, transportation) Use incentive systems	Very Important	Governor's office Service center coalition Environmental Finance Center County Commissioners EDDs, COGs DOT Others TBD	Current/ongoing Hold a 'regionalism day' after the legislature gets out or just before session?		

Priority: Address Growing Affordable Housing Gap							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing		
Consider Barriers to Affordable Housing Subcommittee Recommendations. Incorporate into Work	TBD	Consider recommendations at 12/17/03 meeting	Very Important	MSHA, others	2004		
Plan. Support efforts to implement a statewide building code that includes rehab code	Legislation Administrative Change	 Track status of bill / proposal Support Rep. Cowger, Task Force recommendations 	Very Important		2004		
Improve communication between regulators (e.g., local historic preservation boards) and developers	Education Administrative Change	 Encourage MHPC and others that train Historic Preservation Boards to be clear in requirements, involved at beginning of process Develop state guidelines and model ordinances, best management practices 	Somewhat Important	Maine Historic Preservation Commission	2004-2005		

Priority: Address Growing Affordable Housing Gap								
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Incentivize infill redevelopment by reducing the risk and increasing the predictablity, e.g., • Clean up MSHA regulations to be in synch with statewide rehab code • Investigate an insurance program for developers to insure against unexpected catastrophic loss / derailing during rehab project	Research Outreach Administrative Change	Direct MSHA to pursue insurance idea Direct MSHA to update regs if/when statewide building code is accepted	Important	MSHA	2004			
Restore the HOME fund	Legislation	Support legislation to restore this fund	Important	MSHA Legislators	2004			

Priority: Shift Paradigm of School Construction and Rehab: School Siting, School Construction, etc							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing		
Create additional requirements/incentives to influence school siting	Research Administrative Change Legislation	 Review siting criteria Get report on statewide renovation needs Increase funding to revolving renovation fund Support bond for renovation Increase carrot stick approach to siting, strengthen incentives to build on existing footprint 	Very Important	Department of Education Board of Education Joint Standing Committee on Education	2004		
Ensure strategic application of construction and rehab dollars • Consider regional capacity – do not invest new construction dollars until regional capacity filled	Research Investment Legislation Administrative Change Education	Consider the Governor's Executive Order on Education, to be completed Dec 2003 (contact: David Silvernail, USM) Ensure rules reflect priorities; update if necessary	Very Important	 Department of Education Board of Education Joint Standing Committee on Education 	2004		

Priority: Shift Parad	Priority: Shift Paradigm of School Construction and Rehab: School Siting, School Construction, etc							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Create a high level of offering in service center schools • Examine state aid formula and its impacts on service centers	Research Investment Administrative Change	 Demonstrate benefit of investing in service center schools Request that the Department / Board update rules / investment to reflect priority Act legislatively, if necessary, to revise allocation formula 	Very Important	 Department of Education Board of Education Joint Standing Committee on Education 	2004			
Encourage consolidation of school administration by regions: • Region eligible for additional state rehab funding if in a regional district governance agreement, ensuring both representation and accountability	Administrative Change Investment	Update rules or legislation, if necessary	Very Important	 Department of Education Board of Education Joint Standing Committee on Education 	2004			

Priority: Support the	Priority: Support the integration of transportation investments and smarter land use							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Fine tune Access Management Program to encourage frontage roads when necessary, addressing when strict access limitations in growth areas are encouraging outward development (unintended consequence)	Administrative Change	Request recommendations from MDOT	Very High	• MDOT	2004			
Ensure linkage of land use planning and transportation investments, perhaps through regional comprehensive plan process: • does the land use planning and implementation protect the transportation investments; • does the land use planning and implementation take into account changes in land use pressures after investment is made	Administrative Change Legislation	Request recommendations from MDOT and SPO	Very High	• MDOT • SPO	2004			
Revitalize "Explore Maine"	Administrative Change Legislation	Request recommendations from MDOT	Very High	• MDOT	2004 - 2008			

Priority: Support the integration of transportation investments and smarter land use								
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Institutionalize incentives to create walkable, transit oriented land use (commercial and residential)	Administrative Change Legislation	Request Recommendations from MDOT and SPO	Very High	• MDOT • SPO	2004 - 2008			

Priority: Implement	Priority: Implement sustained campaign to increase awareness of community preservation / smart growth							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing			
Promote community outreach / education that demonstrates what a Great American Neighborhood (GAN) looks like, what a "dense" project is on the ground, and what scale a "large" Maine project is	Education/Outreach	Request recommendations and timeline from John Delvecchio, SPO Encourage SPO to develop outreach material and use it	Important	• SPO	2004			
Implement sustained campaign to increase awareness (health, lifestyle, transportation, community development)	Legislation Administrative Change Research/analysis Education/outreach	 Try to find allies & partners (e.g. public health) Do market research on attitudes and politics, test during campaign Develop work plan to address politics Sponsor/hold a statewide conference Monitor legislation, identify smart growth interest and weigh in Form delegations in the legislature from regions/areas to tackle problems 	Very Important	 Healthy Communities Me Lung Assoc., NGOs Sportsmen's organizations GrowSmart conference DOT, State Highway Stewardship Others TBD 	Develop strategy 2004-5 Act on strategy 2006-8 ongoing			

Priority: Support Maine's Downtowns and the "Great American Neighborhood"							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing		
Create a home for the Downtown Center - Agency or independent	Administrative Change Investment	Invite Darcy Rollins, MDF, to present to CPAC and submit recommendations	Somewhat Important	DOC Natural Areas ProgramBWH Coalition	2004		
Examine recently failed GAN proposals – what happened and why? If they would have been built, who are the economic/fiscal winners and losers?	Research/Analysis	Conduct research, use to develop recommendations and support future outreach	Important	• SPO • USM	2004		
Link state infrastructure investments to communities that encourage / permit GAN development	Investment Administrative Change	Request recommendations from MDOT to institutionalize their position in Scarborough	Important	• SPO • MDOT	2004		

Priority: Create me	Priority: Create meaningful strategies to protect rural industries and landscape					
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Support farmland protection programs	Legislation Research/analysis	 Educate ourselves Look at farmland protection strategies (DAFRR & S. Smith reports), decide what to do with them 	Somewhat Important	 DAFRR Maine Farmland Trust, MOFGA, NGOs Maine Rural Development Council Others TBD (Mary Ann?) 	Develop initiatives 2005-6 Look at aquaculture report soon (2004) Address legislative proposals as they come out	
Increase efficacy of investments in declining Natural Resources industries Identify and target investment to critical regional infrastructure / elements	Legislation Research/analysis Current investment	 Encourage research and reporting on state investments in declining industries Hear from agencies & interest groups Develop pilot projects 	Somewhat Important	State Economist Maine Farmland Trust, Aquaculture association, Lobstermen's assoc., etc. DMR Others TBD (Mary Ann Hayes, Jim Connors)	Research, reporting by fall 2004 2 year reporting process Move into action phase in 2-3 years	
Encourage new participation in farming and fishing Retain traditional resource based industries (ensure/enable success) Look at non-traditional ways to utilize traditional resources	Legislation Research/analysis Current investment	 Look at methods Look at needs Look at initiatives & identify opportunities Figure out CPAC role 	Important	 Maine Farmland Trust, Fishermen's groups SWOAM Others TBD 	2004: After legislative session & later	

Priority: Create meaningful strategies to protect rural industries and landscape						
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Address Working Waterfronts as a critical piece of Maine's economy / culture	TBD	Invite representative of Working Waterfronts Initiative to present recommendations to CPAC	TBD	• TBD	TBD	
Address aquaculture as a key element of Maine's marine industry	TBD	Invite representative of Aquaculture task force to present recommendations to CPAC	TBD	• TBD	TBD	

Priority: Fund and Refine the Land for Maine's Future Program						
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Support significant bond package for the LMF program: • Permit bond funding to be used for investment in Geolibrary for statewide protected area inventory	Legislation	 Support legislation proposed Work within legislative process to add amendments to allow funding for the Geolibrary 	Very Important	OPLA Legislators	2004	
Amend LMF administrative rules to: • Ensure that properties are not being acquired to remove them from the development stream; • Tie LMF investments to growth / rural strategies in an adopted consistent comp plan; • Tie LMF investments to availability of affordable housing in market (e.g., do not reward towns who do not meet affordability goals); • Prioritize Beginning with Habitat focus areas for acquisition / conservation	Administrative Change	Request recommendations and timelines from Tim Glidden, SPO	Very Important	• SPO	2004	

Priority: Fund and Refine the Land for Maine's Future Program						
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Expand LMF eligibility to address livability issues – open space, parks, trails, access in service centers and growth areas	Legislation Administrative Change	 Request recommendations and timelines from Tim Glidden Develop and support legislation 	Very Important	• SPO • OPLA	2004	

Priority: Develop Tools to assist Natural Resource Planning and Protection						
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Create incentives for communities to consider Beginning with Habitat (BWH) in creating regional plans	Administrative Change Investment	Invite BWH to present to CPAC and submit recommendations for administrative and legislative changes	Somewhat Important	DOC Natural Areas ProgramBWH Coalition	2004 – 2006	
Create a home for BWH – agency or independent	Administrative Change Investment	Invite BWH to present to CPAC and submit recommendations	Somewhat Important	DOC Natural Areas ProgramBWH Coalition	2004 – 2006	
Integrate BWH information in local comprehensive plans	Administrative Change	Engage in the SPO rulemaking in 2004	Somewhat Important	DOC Natural Areas ProgramBWH Coalition	2004	
Implement Geolibrary	Monitoring Legislation	 Determine ongoing funding needs Ensure continuous stream of funding 	Important	Involve all current partners	Depends on status of current funding	

Priority: Address Statewide Transfer of Development Rights Legislative Charge						
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing	
Consider recommendations from SPO's advisory group on statewide and regional TDR programs in Maine	TBD	Invite Fred Landa and Rich Rothe to present recommendations to the Committee	Important	• SPO	2004	

Priority: Improve SPO / Municipal Relationships							
Activity	Type of Action	Next Steps	Sense of Priority	Lead & Partners	Timing		
Improve SPO / municipal relationships	Education and outreach Administrative Change	Publish case studies of successful partnerships between state agencies and towns regarding growth issues (e.g. corridor studies) Increase technical assistance role for SPO, decrease "regulatory" role	Very important	• SPO • DOT • others	2004		